PRESS RELEASE

MARE GROUP: MERGER DEED EXECUTED FOR THE INCORPORATION OF RACK PERUZZI

Salerno, 4 November 2026

Mare Group S.p.A. (ticker **MARE.MI**), a high-technology engineering company listed on Euronext Growth Milan and operating in Italy and abroad in innovation through proprietary platforms ("**Mare Group**" or the "**Company**"), announces that today, before Notary Amedeo Venditti, the merger deed for the incorporation of the wholly owned subsidiary Rack Peruzzi S.r.l. ("**Rack Peruzzi**") into Mare Group (the "**Merger**") was executed and that, also today, the deed was filed with the Companies' Register of Naples and the Companies' Register of Turin.

It is recalled that the Merger was approved on 30 July 2026 by the Board of Directors of Mare Group, meeting in notarial session pursuant to Articles 2502 and 2505, paragraph 2, of the Italian Civil Code, as well as Article 24.1 of the by-laws, and by the shareholders' meeting of Rack Peruzzi. The Merger continues Mare Group's corporate integration and reorganisation process, aimed at simplifying the governance structure and enhancing operational, administrative and managerial synergies between Mare Group and its subsidiaries.

Pursuant to Article 2504-bis, paragraph 2, of the Italian Civil Code, the Merger will become legally effective as of 31 December 2026, while the accounting and tax effects will retroact to 1 January 2026, the first day of the current financial year, as permitted respectively by Article 2504-bis, paragraph 3, of the Italian Civil Code and Article 172, paragraph 9, of Presidential Decree No. 917 of 22 December 1986.

Given the "simplified" nature of the Merger, since Mare Group owns the entire share capital of Rack Peruzzi, no increase in the share capital of the Company and no change to the number or characteristics of the outstanding shares, nor to the Company's by-laws, were required.

For a more detailed description of the Merger, reference is made to the press releases dated 13 July 2026 and 30 July 2026.

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This press release is available on the Company's *website* https://www.maregroup.it/investor-relations and on the authorised storage and dissemination system for regulated information "1INFO", available at https://www.1info.it/.

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Mare Group

With a history that began in 2001, Mare Group is a High-Technology Engineering company operating in strategic sectors such as Aerospace & Defence, Industry & Transportation, Critical Infrastructure and Building. Listed on Euronext Growth Milan, the company operates as an industrial platform built on proprietary technologies and platforms, thanks to more than 700 people, over 30 offices in 5 countries and the experience of more than 30 research projects completed with Italian and foreign universities. The numerous acquisitions and subsequent integrations carried out since 2019 make Mare Group one of the leading independent players in innovative engineering, in Italy and Europe.

Contact Info

Investor Relations Manager: Gennaro Tesone
c/o Mare Group – Via Ex Aeroporto SNC, 80038 Pomigliano d'Arco – T. +39 081 803 6677 – e-mail investor-relator@maregroup.it

Investor Media Relations Advisor: IRTOP Consulting
Via Bigli, 19 – 20121 Milano
tel. +39 0245473883
e-mail ir@irtop.com

Business Media Relations Advisor: My Twin Communication
Via Monferrato, 13 – 20144 Milano
tel. +39 338 2285823 (M. Mazzucchi) | +39 375 6115009 (M. Coppola)
e-mail: mare-group@mytwincommunication.com

Euronext Growth Advisor: illimity Bank S.p.A.
Via Soperga 9, 20124 Milano
tel. +39 0282849699 – e-mail maregroup@furstenberg.com

Specialist: INTERMONTE SIM S.p.A.
Galleria de Cristoforis, 7/8, 20122 Milano
Tel +39 02 771151