PRESS RELEASE

MARE GROUP: CHANGE IN THE SHARE CAPITAL

Salerno, 12 October 2026

Mare Group S.p.A. (ticker **MARE.MI**), a high-technology engineering company listed on Euronext Growth Milan and operating in Italy and abroad in innovation through proprietary platforms ("**Mare Group**" or the "**Company**"), announces that the certificate provided for by Article 2444 of the Italian Civil Code, attesting the subscription of a total of no. 1,071,428[1] ordinary shares relating to the two capital increases reserved to CTM S.r.l. and WGS S.r.l. (no. 535,714 shares each), at a unit price of Euro 5.60 and for a total consideration of approximately Euro 6.0 million, has been filed with the competent Companies' Register of Naples. The shares were paid up through contributions in kind of, respectively, a quota equal to 33.33% of the share capital of CTMAVIO S.r.l. and a quota equal to 15.18% of the share capital of Workgroup S.r.l., as described in the press releases of 28 September, 30 September and 5 October 2026. The aforementioned contributions are subject to the legal conditions and terms of effectiveness provided for by Articles 2436 and 2443, last paragraph, of the Italian Civil Code, without prejudice to the legal restrictions on transferability and deposit of the New MARE Shares until completion of the checks and registrations provided for, respectively, by Articles 2343 and 2343-quater of the Italian Civil Code.

The current composition of the Company's share capital (fully subscribed and paid up) is set out below, together with the previous share capital.

	CURRENT SHARE CAPITAL			PREVIOUS SHARE CAPITAL			CHANGE		
	Euro	No. of Shares	Unit nominal value	Euro	No. of Shares	Unit nominal value	Euro	No. of Shares	Unit nominal value
TOTALS	5,641,325.00	22,906,679	Shares without nominal value	5,373,467.00	21,835,251	Shares without nominal value	267,858.00	1,071,428	Shares without nominal value
Ordinary shares	5,641,325.00	22,906,679		5,373,467.00	21,835,251		267,858.00	1,071,428	

The updated shareholding structure is available on the Company's website, Investor Relations section, Information for Shareholders.

The Company's by-laws updated to reflect the new composition of the share capital will be available at the Company's registered office and on the Company's *website* https://www.maregroup.it/investor-relations, as well as on the Borsa Italiana website (www.borsaitaliana.it), within the terms provided for by applicable law.

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This press release is available on the Company's *website* https://www.maregroup.it/investor-relations and on the authorised storage and dissemination system for regulated information "1INFO", available at https://www.1info.it/.

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Mare Group

With a history that began in 2001, Mare Group is a High-Technology Engineering company operating in strategic sectors such as Aerospace & Defence, Industry & Transportation, Critical Infrastructure and Building. Listed on Euronext Growth Milan, the company operates as an industrial platform built on proprietary technologies and platforms, thanks to more than 700 people, 35 offices in 5 countries and the experience of more than 30 research projects completed with Italian and foreign universities. The numerous acquisitions and subsequent integrations carried out since 2019 make Mare Group one of the leading independent players in innovative engineering, in Italy and Europe.

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[1] Not yet allotted to the contributing shareholders and therefore deposited with the Company as non-transferable shares, pursuant to Article 2343-quater of the Italian Civil Code.

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