

PRESS RELEASE

De Nora: 2026 Financial Calendar

*Milan, January 23, 2026 – Industrie De Nora S.p.A. (the “**Company**”) announces the calendar of corporate events and the dates of publication of its financial results that will be examined by the Board of Directors and the Shareholders’ Meeting throughout 2026:*

| Event | Date |
|---|---|
| • Preview of FY 2025 results | Board of Directors February 24, 2026 |
| • Consolidated financial statements and consolidated sustainability report for 2025 and draft financial statements as of 31 December 2025; • Proposal on the allocation of 2025 FY profits • Report on corporate governance and ownership structure • Report on remuneration policy and remuneration paid • Call of the Shareholders' Meeting | Board of Directors March 17, 2026* |
| | 2025 Financial Results Presentation and Mid-Term View March 18, 2026 |
| • 2025 Annual Financial Statements; • Resolution on the allocation of FY 2025 profits; • Report on remuneration policy and remuneration paid | Shareholders' Meeting April 29, 2026 <i>On a single call**</i> |
| • Interim financial report as of March 31, 2026 | Board of Directors May 6, 2026 |
| | Conference call |
| • Half-year Financial Report for the first half of 2026 | Board of Directors July 30, 2026 |
| | Conference call |
| • Interim Financial report as of September 30, 2026 | Board of Directors November 4, 2026 |
| | Conference call |

** For Board of Directors meetings for which the conference call is scheduled for the following day, please note that the press release will be issued on the morning of the following day before the opening of the stock market.*

*** Documents and communications relating to the activities of the Shareholders' Meeting will be made available to the public in the manners prescribed by law.*

● **INDUSTRIE DE NORA S.P.A.**

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 Share capital €18,268,203.90 fully paid up –
 Registered with the Milan, Monza Brianza and
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Payment of the dividend for the 2025 financial year (if approved) will be May 20, 2026 (*record date*: May 19, 2026), with an ex-dividend date of May 18, 2026.

The financial calendar is available on the Company's website www.denora.com in the "*Investor Relations*" section. Any amendment to the above calendar will be notified to the market in due time.

Please note that the Board of Directors has resolved, pursuant to Article 82-ter of the Issuers' Regulations, to continue to prepare, on a voluntary basis, consolidated financial results as at March 31 and September 30, which will be disclosed to the public within 45 days of the end of the first and third quarters of the financial year through a quarterly report containing the same information provided to the market to date, in accordance with the valuation and measurement criteria established by *International Financial Reporting Standards* (IFRS).

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Industrie De Nora S.p.A. is an Italian multinational company founded in 1923 and listed on the Euronext Milan stock exchange. A global leader in electrochemical processes and technologies for water management, it provides products and services that enable industrial processes in the chlor-alkali, electronics, battery, water treatment (both municipal and industrial), and green hydrogen sectors. With an operational presence across multiple regions—including the Americas, Europe, Middle East, and Asia—De Nora delivers customized solutions, effectively and reliably meeting market demands. Committed to ESG principles, the company integrates environmental sustainability and social responsibility into all its activities.

For further information and to access the Media Kit: [Media Kit | De Nora](#)

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